



Healthy Clinicians.  
Healthy Patients.  
**Healthy Communities.**

March 6, 2026

Representative Ben Bowman  
Representative Lisa Fragala  
Representative Nancy Nathanson  
Oregon House of Representatives  
900 Court Street NE, H-484  
Salem, Oregon 97301

*Via email to Hon. Ben Bowman ([rep.benbowman@oregonlegislature.gov](mailto:rep.benbowman@oregonlegislature.gov))*

Re: Your February 24, 2026 Letter Regarding SB 951 Compliance – Lane Emergency Physicians, LLC

Dear Representatives Bowman, Fragala, Nathanson:

Thank you for your February 24, 2026 letter and for your dedication to protecting patient centered, clinically independent emergency care across Oregon. We value your oversight and are pleased to provide the requested information, while reaffirming our commitment to full compliance with Senate Bill 951 and all relevant Oregon statutes.

Following a comprehensive and competitive Request for Proposal (RFP) process, PeaceHealth selected ApolloMD, in its capacity as a management services organization (“MSO”), to support the establishment of a physician-owned practice entity, Lane Emergency Physicians, LLC (“Lane”), and to provide non-clinical administrative services to Lane pursuant to an administrative services agreement. Lane will provide emergency department physician services at Sacred Heart Medical Center at RiverBend, Peace Harbor Medical Center, and Cottage Grove Community Medical Center. In early February 2026, ApolloMD and PeaceHealth commenced transition planning.

ApolloMD Business Services, LLC, an affiliate of ApolloMD (“ABS”), will serve solely as the management services organization to Lane, delivering non-clinical administrative and operational support pursuant to an administrative services agreement. All clinical judgment, patient care decisions, medical direction, and professional responsibilities will remain exclusively with Lane’s licensed Oregon physician owner and its clinicians, in full compliance with Oregon law, including Senate Bill 951. We are finalizing the formal governance and operational agreements and anticipate completion well before the June 1<sup>st</sup> and July 1<sup>st</sup>, 2026, service commencement dates.

In response to your request for information, and subject to completion of the various governance documents and operational agreements, we respond as follows:

**1. The ownership structure of Lane Emergency Physicians, LLC, including the names and Oregon medical license numbers of the physician owners;**

Lane is structured as a physician-owned Oregon professional limited liability company. Upon completion of licensing and final documentation, Dr. John Philip Chapman will be the sole owner and member of Lane. Dr. Chapman is a board-certified emergency medicine physician with extensive clinical and leadership experience. He previously received an award for his work transforming an emergency department, fostering an environment of collaboration, compassion and excellence. Dr. Chapman's Oregon medical license application is pending and will be finalized prior to assuming ownership and well before any services are provided at PeaceHealth facilities. Upon completion, we will provide his Oregon license number and ownership documentation under separate cover or in a confidential briefing.

**2. The governance structure of Lane Emergency Physicians, LLC, including managers, members, officers, or directors, and the process for appointment and removal;**

As the sole owner and member, Dr. Chapman will also serve as the sole manager and hold all officer positions for Lane. This structure ensures direct physician control over all governance matters. Only Dr. Chapman, as sole member, may transfer ownership interests or appoint/remove managers/officers. ApolloMD and its affiliates have no role whatsoever in Lane's governance, ownership decisions, or officer appointments.

**3. The ownership and governance structure of any other corporate entities involved in the Peacehealth RiverBend contract, including any and all parent organizations and subsidiaries;**

The physician services contract will be solely between Lane Emergency Physicians, LLC and PeaceHealth Sacred Heart Medical Center at RiverBend. No other corporate entities are involved in the provision of clinical services. ABS provides only non-clinical administrative support to Lane.

**4. The identity and role of any management services organization (MSO) involved in Oregon operations;**

ABS will serve as the MSO to Lane and provide administrative services pursuant to an administrative services agreement.

**5. The management services agreement(s), and any other agreements concerning operations, authority, or reserved powers, between ApolloMD, Lane Emergency Physicians, LLC, or any other affiliated corporate entity relating to the PeaceHealth RiverBend contract;**

Work is underway to finalize the administrative services agreement between Lane and ABS, but it will clearly delineate the separation between administrative support and clinical authority.

The administrative services agreement is expected to involve ABS support of Lane for various administrative tasks, including:

- Billing and collections;
- Payor contracting;
- HR and legal;
- Recruiting;
- Data management and analytics;
- Regulatory; and
- Other administrative services typically required of an MSO.

Importantly, ABS will have no authority over any of the following:

- The practice of medicine;
- Delivery of healthcare services;
- Determining how many patients a physician/clinician should see or hours to work;
- Which diagnostic tests are appropriate for patients;
- Need for patient referrals or consultation with other practitioners;
- Patient care or treatment options;
- Patient records;
- Terms of contractual relationships with third party payors;
- Coding or billing procedures for patient care;
- Which medical equipment and supplies to purchase;
- Selection, hiring or firing of physicians/clinicians related to clinical competency;
- Any activity that constitutes the practice of medicine or requires professional licensure; or
- Providing inducement or remuneration in exchange for recommending to patients any services provided by ABS.

ABS will receive a fair market value management fee; all remaining revenue stays with Lane and its physician owner. We will provide the administrative services agreement (or key excerpts confirming the above) once final.

- 6. Any agreements defining which entities or persons have ultimate decision-making authority over administrative, business, or clinical operations of Lane Emergency Physicians, LLC that affect the nature or quality of medical care delivered by Lane Emergency Physicians, LLC, including physician staffing, scheduling, compensation methodology, billing/coding policy, and payor contracting; and**

The administrative services agreement to be entered into between Lane and ABS will outline the allocation of responsibilities between the parties. We do not expect any other agreements between Lane and ABS.

- 7. Whether any physician owner, manager, officer, or director of Lane Emergency Physicians, LLC receives compensation from any MSO owned by or affiliated with ApolloMD, and if so, the terms of that compensation.**

Dr. Chapman receives no compensation or other remuneration from ABS or any ApolloMD affiliate, or any MSO owned or affiliated with ApolloMD.

Over the past several weeks, including during yesterday's Senate hearing, there have been repeated references to ApolloMD's alleged affiliation with private equity. We take this opportunity to state unequivocally that we are a privately held company that is not, and has never been, under private equity ownership or control. We are, and have always been, privately held since our humble beginnings operating out of the basement of our first hospital partner. Although private equity firms have periodically approached us over our 40+ year history, we have never pursued or accepted such investment. ApolloMD is owned by 300+ of our physicians, advanced practice clinicians, and employees, some of which hold their ownership interests indirectly through holding companies. We also share concerns about private equity influence in healthcare and are dedicated to ensuring clinical decisions remain independent and in the best interest of patients.

Questions have also been raised regarding an entity named ValorBridge. ValorBridge is ApolloMD's legacy ownership entity through which our founders and active physician leaders originally invested in ApolloMD, as well as unrelated business opportunities. ValorBridge is similarly not owned nor associated with any outside private equity and has no external stakeholders. None of these entities have any outsider ownership and all involved individuals helped build the organization we have today.



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We would be pleased to meet with you, your staff, or designated representatives virtually or in person to review redacted materials and address any further questions.

Thank you for your engagement on this matter. ApolloMD and Lane Emergency Physicians, LLC are fully committed to delivering safe, high-quality emergency care to Oregonians in strict compliance with state law, and we look forward to earning the confidence of the communities we will serve.

Sincerely,

A handwritten signature in black ink, appearing to read "Yogin Patel". The signature is fluid and cursive, with a large, sweeping loop at the end.

Yogin Patel, M.D.  
CEO  
On Behalf of ApolloMD

Cc Dr. James McGovern, Chief Hospital Executive, PeaceHealth Oregon